

 THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING

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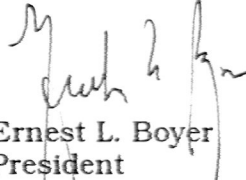
Shi Renfu
Chief Manager and Economist
Dalian Jinyi Limited Chief Company
23 Beijing Street
Xigang District
Dalian, China

Dear Mr. Shi:

Thanks so much for welcoming us to Shihe Zhen Jinzhou. The Carnegie delegation were very impressed by what you are doing, and I congratulate you on your leadership.

I hope we can meet again.

Warm regards,


Ernest L. Boyer
President

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